

## **ARISE**

# Action for Reducing Inequalities in Education

# Policy Road Map Helping Children from Low SES Families Complete Primary Education as a Prerequisite for Better Quality of Life

Republic of North Macedonia

Skopje, 2023

#### **ARISE**

Action for Reducing Inequalities in Education
Policy Road Map: Helping Children from Low SES
Families Complete Primary Education as a Prerequisite
for Better Quality of Life

#### **Publisher**

Foundation for Education and Cultural Initiatives "Step by Step" - North Macedonia Blvd. Partizanski Odredi 72a, Skopje 1000 info@stepbystep.org.mk www.stepbystep.org.mk

For the publisher Suzana Kirandziska

Authors

Elena Misik National Policy Coalition

Foundation for Education and Cultural Initiatives

"Step by Step" - North Macedonia

Methodology

Network of Education Policy Centers

Lana Jurko

Iva Perković

Design

Katarina Velan

This publication was produced with the financial support of the European Union. Its contents are the sole responsibility of the author and do not necessarily reflect the views of the European Union.

### **Contents**

Abbreviations	1
About the project	2
Poverty and Education in the Republic of North	
Macedonia	4
Strategic Aim	6
Goal of the Policy Road Map	6
Specific Objective 1	7
Specific Objective 2	8
Specific Objective 3	9
Specific Objective 4	10
Appendix - Policy Road Map Overview	11

#### **Abbreviations**

ARISE	Action for Reducing Inequalities in Education
BDE	Bureau for the Development of Education
CAE	Center for Adult Education
CSO	Civil Society Organization
CSW	Center for Social Work
DDAEC	Directorate for Development and Advancement of Education of the Communities
ECEC	Early Childhood Education and Care
HR	Human Resources
MoES	Ministry of Education and Science
MoF	Ministry of Finance
MoLSP	Ministry of Labor and Social Policy
NGO	Non-Governmental Organization
PISA	Programme for International Student Assessment
PS	Primary School
RNM	Republic of North Macedonia
SEC	State Examination Center
SES	Socio-economic Status
SIT	Student Inclusion Team
TCPD	Teacher Continuing Professional Development

#### About the project

Project: "Action for The ARISE Reducing Inequalities in Education" addresses the issue of poverty and students affected by poverty on two levels: on one hand educational and social policies can provide long-term solutions to creating equity whereas education, interventions at school level address immediate needs of students with low SES background, also providing lessons for the policies.

The Project is implemented by a consisting consortium of eight entities: Foundation for Education and Cultural Initiatives "Step by Step" - North Macedonia, Kosova Education Centre - Kosovo, Network of Education Policy Centres Croatia, Sabancı University Egitim Reformu Girisimi - Turkey, Children Are the Future - Albania, Centre for Policy - Serbia, Education proMENTE social research - Bosnia and Herzegovina and Centre for Educational Initiatives Step by Step -Bosnia and Herzegovina.

The overarching goal of the Project is strengthening the capacities of civil society organizations for equal participation in policy development processes and advocacy for equity and equality in education through regional cooperation and building national coalitions.

Specifically, the project aims at supporting educational and social inclusion of low SES students by building national and regional partnerships between CSOs that advocate, engage in a constructive political dialogue with government, raise stakeholder awareness and design and implement pilot interventions.

On policy level, partner CSOs advocate for and participate in a constructive political dialogue with authorities, establish national partnerships by supporting local CSOs and increase stakeholder awareness on the impact of poverty on children's education and welfare.

On the school level, they create effective programmes based on regional and international experiences and contribute to reducing effects of poverty on achievements and general welfare of low SES students.

In addition to activities involving research and analysis of policies that also provided recommendations for improvement; advocacy and raising public awareness; enhancing capacities of CSOs through training, mentorship, support, educational events, study visit and regional workshops; a school development program involving interventions in 5 schools in each country, through mentoring and building sustainable school practices in order to reduce the disparities and poverty, one directly component project addressed development of nationally appropriate consultation processes and tools aimed at combating poverty in and through education.

This policy development component was led by a National Policy Coalition comprising representatives government, the expert community, practitioners and civil society, that through consultations developed a Policy Roadmap, particular to the respective country, possible outlines a desirable process of addressing poverty in an area selected based on its importance and priority for supporting students from low SES families and communities.

This resulting Roadmap can be used by policy-makers and practitioners to create, develop, implement and monitor the activities and measures focusing on students with low SES, as well as an instrument for self-evaluating the progress in improving the responsiveness and effectiveness of the education system and/or individual schools in eliminating the impact of poverty on children's education, especially those from vulnerable groups.

#### Poverty in Education in the Republic of North Macedonia

The National Report [1] prepared under the ARISE project showed that the poverty risk rate in the RNM was 21,6%, the highest being in households with two adults and three or more young children - 44,7%, and 42,6% in households with one parent and young children. Child poverty rate was 27,8%.

PISA results showed that children from financially challenged families in their achievements lagged compared to the children from betteroff families. The greatest difference in the children's achievements was in Reading (41 points), and the smallest in Math (23 points). The general students' results in Reading on the international average scale of economic, social and cultural status were among the lowest of all the participating countries in the research.

ECEC attendance rates of vulnerable or harder to reach groups were very than low. More half of the children Macedonian attended ECEC, compared to one out of five Albanian children. Only 2,6% of the children attended ECEC, Roma which seriously contributed difficulties in their further education. The greater part of the students who started first grade did not have the necessary prior knowledge and experienced language barriers to a lesser or greater degree, which led delayed literacy proficiency, which, further on, caused problems in their following of instruction, eventually leading to lower achievements. The probability of attending kindergarten was six times higher for children from urban communities, compared to those from rural areas. 73% of the Roma children who attend school never completed their education.

[1] Velkovski, Z. (2021): Action for Reducing Inequalities in Education - National Report for North Macedonia, Step by Step Foundation for Education and Cultural Initiatives, Skopje [1a] Velkovski, Z. (2021): Action for Reducing Inequalities in Education - Policy Brief: North Macedonia, Step by Step Foundation for Education and Cultural Initiatives, Skopje

SES is one of the most powerful adverse influences not only on the life of the low SES families, but also on the education of affected children and youth at all levels, from primary school to higher education.

Negative effects included: lower rates of participation in greater education process, probability of drop-out, poorer insufficient achievements and progress.

Children with low SES had lowest rates of ECEC participation and poorest achievements in primary school, which later affected their progress to and within secondary and higher education. Legal solutions for adult education were not very functional because of the poor quality of schools/centres for adult education and their limited network across the country.

An additional reason for discontinuation of primary and/or secondary education and thus lack of work competences for low SES individuals was their engagement in the grey economy, including child labour.

#### **Strategic Aim**

The policy goal and the specific objectives of the Policy Roadmap aim to contribute to the strategic aim of the national education system, namely that all children complete primary education equipped with the necessary competences.

#### Goal of the Policy Road Map

All children from families with low SES progress thanks to quality teaching, stimulative learning environment and support at enrollment and throughout their primary education, so as to ensure all prerequisites are met for continuation into and completion of secondary education.

The goal is to be pursued through a set of interrelated specific objectives, each operationalized by means of mutually reinforcing activities.

Existing education and social policies are reviewed and, if necessary, revised and new flexibles and effective ones are developed providing for additional support and opportunities guaranteeing that the right to quality education of children with low SES is appropriately met.

#### **Activities**

- 1.1. To raise awareness about the importance of ECEC and the participation of the vulnerable groups/children from families with low SES in ECEC.
- **1.2.** To provide learning support to children with low SES at enrolment in primary school and throughout their primary education.

- 1.3. Social services coordinate with the schools and assist the learning process, especially with regard to attendance and progression.
- 1.4. To promote and expand the implementation of the concept for validation of prior learning for children and youth (without formal evidence/documents) in primary education.

Schools are supported in building an inclusive culture and improving competences of staff to help improve quality and relevance of education for students with low SES.

#### **Activities**

- **2.1.** To improve teachers' competencies for working with vulnerable children and families.
- **2.2.** To reduce/eliminate stereotypes in the wider school community against vulnerable families/communities.
- **2.3.** To increase the participation of parents of students from vulnerable groups/with low SES in school governance.

Schools implement tailor-made, timely and effective additional education services that help compensate the adverse consequences of poverty among children with low SES.

#### **Activities**

- **3.1.** To provide children who have not attended preschool programs and/or lack school readiness skills and prior knowledge with short compensatory programmes before starting 1st Grade.
- **3.2.** To provide additional opportunities and measures to ensure that students from vulnerable groups/with low SES can master the curricular requirements and acquire expected competencies necessary for progression into subsequent grades and education tiers.

A wide range of information and services are provided in the community to assist the learning that takes place in schools and to assure children with low SES progress along with their peers.

#### **Activities**

- **4.1.** CSOs improve the quality and expand the reach of/coverage with the mediation process between schools and families.
- **4.2.** Parents from vulnerable groups/with low SES improve their understanding of positive and responsible parenting.
- **4.3.** The learning occurring in school is strengthened and reinforced though non-formal learning in the community and support at home.

The Appendix elaborates in greater detail the respective objectives and activities, specifying accompanying measures and defining other aspect for necessary successful implementation of the activities, including results, target groups, priority levels, responsible entities and risks partners, and and necessary to mitigate said risks.

#### **Appendix - Policy Road Map Overview**

Goal	All children from families with low SES progress thanks to quality teaching, stimulative learning environment and support at enrolment and						
	throughout their	nroughout their primary education, so as to ensure all prerequisites are met for continuation into and completion of secondary education.					
Specific Objective 1	Existing education	xisting education and social policies are reviewed and, if necessary, revised and new flexible and effective ones are developed providing for					
	additional suppo	rt and opportunities guaranteeing that the right to quality education of childre	en with low SES is appropriate	ely met.			
Activity 1.1	Target group	Measures	Results	Priority			
To raise awareness about	Low SES	1.1.1 Launch a campaign for raising awareness of the benefits of attending	More children attend	High			
the importance of ECEC and	families with	ECEC that targets vulnerable groups/families with low SES.	ECEC				
the participation of the	children of	1.1.2 Introduce compulsory preschool education in the year prior to	All the children start first				
vulnerable groups/children	preschool age	starting primary school.	grade with necessary prior				
from families with low SES			knowledge and skills				
in ECEC		1.1.3 Continue and expand measures for covering the ECEC user fees for	More children with low				
		children from low SES families from the central and/or local budgets.	SES covered with ECEC				
Resources	Resp. entity	Partners	Risks	Risk mitigation			
Experience, research,	MoLSP	Kindergartens, local authorities, NGOs active in the sector, schools	Lack of interest	Selection of committed			
commitment, practice of			Lack of funds	and responsible			
waiving ECEC user fee				individuals, cooperation			
				with donors, media			
Activity 1.2	Target group	Measures	Results	Priority			
To provide learning support	- all primary	1.2.1 Introduce legal obligation to transfer children's portfolios from the	Better distribution	High			
to children with low SES at	school	kindergarten to the primary school when they enrol in 1st grade, so that	between classes and				
enrolment in primary school	students	schools can prepare to meet the specific needs of the future 1st-graders.	easier planning of				
and throughout their	- primary		instruction				
primary education	school	1.2.2 Reformulate and expand the deployment of education mediators	Better family-school	Medium			
	students with	(following the example of the work with Roma children and their families)	cooperation, more				
	low SES	in order to support all the children with low SES and their families.	engaged parents				
		1.2.3 Introduce (state) budget for tutors who provide non-formal	Regular performance of	Medium			
		compensatory learning for children with poor attendance or longer period	school tasks, higher				
		of absence (migration, parents' seasonal engagement, illness, disability)					

			achievement of learning objectives	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing portfolios, needs awareness, Rulebook on the work of tutors, project experiences, trained and experienced tutors and education mediators	MoLSP, MoES, MoF	Kindergartens, primary schools, NGOs	Lack of funds	Securing donor assistance, rationalization in primary education
Activity 1.3	Target group	Measures	Results	Priority
Social services coordinate with the schools and assist the learning process, especially with regard to attendance and progression	- children from vulnerable groups/with low SES - teachers, professional	1.3.1 Redefine policies that define the responsibilities of CSW to include joint field work/outreach activities together with school support professional staff, i.e. visits to families with children at 1 <sup>st</sup> grade age, provide information on their rights and the school, also providing information to the school for the purpose of appropriate preparations (every year in the period March-May).	Identification of children who are out of school and their inclusion in the education process	High
	support staff, social workers	1.3.2 Redefine policies that define the responsibilities of CSW for regular or occasional visits to vulnerable families, together with the school support professional staff, to monitor attendance, progress and transition of the vulnerable students and provide the necessary support to families	Children with low SES attend classes regularly, have better achievements and progress to next tier	Medium
		1.3.3 Assign a social worker responsible for cooperating with and working in schools with majority/significant share of low SES students and constant contact with the professional support staff, the teachers and the parents.	Direct and timely detection and reaction to absenteeism	Medium
Resources	Resp. entity	Partners	Risks	Risk mitigation
School and CSW staff	MoLSP, MoES	Primary schools, especially school professional support staff, CSW, local authorities	Other priorities, CSW is burdened, lack of concrete cooperation practices	<ul><li>Lobbying by schools and NGOs</li><li>piloting new local practices, dissemination</li></ul>
Activity 1.4	Target group	Measures	Results	Priority
To promote and expand the implementation of the concept for validation of	Out-of-school children, returnees,	1.4.1 Implement in practice legally adopted solutions for validation of prior learning in primary education, prioritising class exams to assess achieved learning objectives/expected results at the end of the first two cycles	Greater number of out-of- school children verify their	High

prior learning for children	children of	(third grade and sixth grade), instead of abridged programs (since they	competences and enrol in	
and youth (without formal	(e)migrants	require older students to sit in class with younger children).	age-appropriate classes.2	
evidence/documents) in		1.4.2 Redefine the concept of adult education for low SES youth aged 16	Greater number of youths	Medium
primary education		or over, who still have not completed primary education, by improving the	aged 16 or over who have	
		quality and efficiency of the schools/centres for adults, provision of	not completed primary	
		flexible instruction (including online and multimedia) and establishing	education are able to	
		cooperation with their previous primary schools.	obtain school leaving	
			certificate and acquire	
			work skills	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing legal solutions for	MoES, SEC,	Primary schools, BDE, civil society	Resistance to innovative	Lobbying with MoES,
validation of prior learning,	CAE		forms of completing a	DDAEC
trained staff, class exam			grade, circle, primary	
practices, pilot projects			education	
			Necessary funds	

Goal	All children from	All children from families with low SES progress thanks to quality teaching, stimulative learning environment and support at enrolment and					
	throughout their	primary education, so as to ensure all prerequisites are met for continuation	on into and completion of sec	ondary education.			
Specific Objective 2	Schools are supp	orted in building an inclusive culture and improving competences of staff to	help improve quality and rel	evance of education for			
	low SES students	<b>;</b>					
Activity 2.1	Target group	Measures	Results	Priority			
To improve teachers'	Primary	2.1.1 Structure TCPD (intra-school, within the municipality, with expert	Competent teachers who	High			
competencies for working with	schools,	external trainers, through learning communities, mobility projects, etc.)	can plan and deliver				
vulnerable children and	teachers,	to develop competencies for working with vulnerable children and	instruction for all students				
families	professional	families (e.g. social justice training, additional/remedial instruction, including those with					
	support staff	individualised support, outreach activities, creating stimulative learning	special needs and low SES				

[2] Cutting down on unnecessary, demotivating and unproductive time students are required to spend in abridged program classes together with younger children, providing them with certificates for 3rd and 6th grade if they have mastered the requirements through any alternative learning pathway.

		environments, differentiated planning and instruction, improving the		
		school climate, better student-teacher interaction etc.)		
		2.1.2 Improve cooperation of schools and teaching faculties with CSOs	Timely information	Medium
		that have direct access to and information on families, communities and	available to stakeholders	
		children with low SES - their situation and difficulties they experience.	Uniform messages	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing SIT, piloted teacher	MoES, BDE	Primary schools, expert community / universities, NGOs and	Wide scope of activities,	Distribute strategic plan
training programmes, pool of		professional organizations	need for comprehensive	for HR development in
mentors/trainers (academia			logistics and budget	education to donors <sup>3</sup>
and practitioners), experienced			Insufficient cooperation	Regular meetings to
organizations			and lack of trust among	share experiences
			stakeholders	
Activity 2.2	Target group	Measures	Results	Priority
To reduce/eliminate	Parents	2.2.1 Organise workshops for parents on accepting diversity, promoting	Greater awareness leads	Medium
stereotypes in the wider school	schools	cooperation, mutual respect and support.	to acceptance and	
community against vulnerable	attended by	2.2.2 Organise events and activities to bring people together and	develops a sense of	
families/communities	students from	respect diversity (e.g. bazaars, show/salesrooms, visits, student	belonging	
	vulnerable	exchanges, local activism etc.)		
	groups and	2.2.3 Strengthen the work of the Student Parliament by organizing	Students become owners	High
	majority	training and partaking in planning and implementation of various	of the process of	
	groups	activities (preferably initiated by and/or implemented by students).	eliminating stereotypes in	
			their schools, families and	
			communities	
		2.2.4 Including successful alumni (students or working adults) who came	Positive role-models	Medium
		from low SES families and have overcome adversity	increase self-confidence,	
		, , , , , , , , , , , , , , , , , , ,	motivation and trust in the	
			system	
Resources	Resp. entity	Partners	Risks	Risk mitigation

<sup>[3]</sup> By area/theme/project, according to their expressed interests.

Existing good practices, engaged teachers, willing	Primary schools	Student parliaments, students, parents' councils, active community members, civil society	School staff needs to invest additional efforts	Activities planned and included in the annual
stakeholders				work plan of the school
Activity 2.3	Target group	Measures	Results	Priority
To increase the participation of	Parent	2.3.1 Strengthen the role of the Parent Councils through training,	Active, open-minded,	Medium
parents of students from	councils,	assigning of tasks and including parents of low SES students in	inclusive parent councils	
vulnerable groups/with low SES	parents of	monitoring quality of teaching and student achievements. <sup>4</sup>		
in school governance	vulnerable/	2.3.2 Include representatives of the dominant vulnerable groups in the	The vulnerable groups get	Medium
	low SES	work of the Parents Council and/or other advisory and/or governing	an instrument for meeting	
	students	bodies in the school.	their specific needs	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing parent councils,	Primary	Parent councils, experts, civil society	Low level of importance	Empower parents, raise
trainers for education for	schools		attributed	public awareness
tolerance and related topics				

Goal	All children from	All children from families with low SES progress thanks to quality teaching, stimulative learning environment and support at enrolment and				
	throughout their	primary education, so as to ensure all prerequisites are met for continuati	on into and completion of sec	ondary education.		
Specific Objective 3	Schools impleme	ent tailor-made, timely and effective additional education services that help	compensate the adverse con	sequences of poverty		
	among children	with low SES				
Activity 3.1	Target group	Measures	Results	Priority		
To provide children who have	children	3.1.1 Organise intensive preparatory activities during the summer	The children possess all	High		
not attended preschool	younger than	before the start of the school year for incoming 1st-graders who have	prerequisite knowledge,			
programs and/or lack school	1 <sup>st</sup> grade	not attended ECEC, so that they can acquire prior knowledge, work	skills and habits and are			
readiness skills and prior		routines and/or command of the language of instructions so as ensure	familiar with school rules			
knowledge with short		their school readiness.	and expectations			
compensatory programmes						
before starting 1st Grade						
Resources	Resp. entity	Partners	Risks	Risk mitigation		

[4] In addition to the acquisition of knowledge/academic progress, of equal importance is building of tolerance, social and emotional skills, the sense of belonging and development of democratic attitudes.

Existing caregivers and teachers	MoLSP, MoES	Kindergartens, schools	Necessary funds for additional workload	Easy logistics, a pilot would provide expected
				timeline, scope and
				expenses
Activity 3.2	Target group	Measures	Results	Priority
To provide additional	Out-of-school	3.2.1 Include separate section in the Annual school workplan including	Well-planned evidence-	High
opportunities and measures to	children, low	measures for work with vulnerable students, tailor-made for each	based activities are more	
ensure that students from	achievers,	school depending on its needs and based on regularly refreshed data,	likely to be accomplished	
vulnerable groups/with low	students with	containing necessary information on students, factors affecting	in time and with good	
SES can master the curricular	low SES and/or	achievements and individualised recommendations.	quality	
requirements and acquire	without	3.2.2 Provide specially equipped space(s) for learning, writing	Shortcomings in home	High
expected competencies	support at	homework, social and emotional learning activities, etc., that students	support are compensated	
necessary for progression into	home	can use after classes, with adequate teacher support.	adequately	
subsequent grades and		3.2.3 Design and pilot special measures to provide additional services	Education is supported by	High
education tiers		and opportunities in addition to schooling (e.g. transport and mobility,	the other sectors in	
		lobbying for local financial support, health, social and special education	dealing with non-	
		services in the community, assistive technology and learning resources	education related issues	
		in the homes and in the school etc.) for students with disabilities <sup>5</sup> .	Families and schools have	
			necessary resources	
		3.2.4 Provide free snacks for children receiving social and/or special	Reduced disparities,	High
		assistance.	additional help for families	
		3.2.5 Organise short, intensive, multimedia, flexible compensatory	Students who have missed	Medium
		instruction (additional/remedial) for students without education, those	(part of) instruction can	
		who have been absent for a longer period of time or are older than 16.	compensate by non-formal	
			learning in a formal	
			environment	
		3.2.6 Strengthen remedial instruction for vulnerable students within the	Students with poorer	High
		framework of the 6-hour workday of school staff, beyond requirements	achievements have	
		of the provisions of the Concept for Primary Education and introduction	opportunities to catch-up	
		of remedial instruction for 1 <sup>st</sup> -graders		

<sup>[5]</sup> Especially bearing in mind high expenses these families face in caring for a child with disabilities, employment barriers parents face, insufficient accessibility and equipment of schools, etc.

		3.2.7 Design and operationalise online platforms that support learning	Children with low SES get	Medium
		for children with low SES (based on the ANNO platform created by CSI	extra support and	
		"Nadez" as a part of the ARISE project).	motivation to learn	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing school facilities and	MoES, primary	Students, families, local authorities, civil society	Inconsistent remedial	MoES monitors
staff that should ensure that all	schools, BDE		instruction	implementation of
students master curriculum			Lack of monitoring	strategies and its
requirements; existing peer			practices for students with	responsibilities
support example			high absenteeism	

Goal	All children from families with low SES progress thanks to quality teaching, stimulative learning environment and support at enrolment and						
Specific Objective 4.	A wide range of inform	wide range of information and services are provided in the community to assist the learning that takes place in schools and to assure children ith low SES progress along with their peers					
Activity 4.1	Target group	Measures	Results	Priority			
CSOs improve the quality and expand the reach of/coverage with the mediation process between schools and families	Primary schools, families	<ul> <li>4.1.1 Mediation between vulnerable families and schools is a regular activity and is strengthened when a student is at risk.</li> <li>4.1.2 Expanding the role of CSOs in education mediation (currently focused only on Roma children and their families) in order to support all low SES students.</li> <li>4.1.3 Organise events and activities to help people get together and respect diversity (e.g. bazaars, show/salesrooms, visits, student exchange, local activism etc.)</li> </ul>	Better information, coordination, motivation of families, enhanced child rights protection	High			
Resources	Resp. entity	Partners	Risks	Risk mitigation			
Motivated professional staff, positive practices, active civil society	Primary schools, CSOs	Local authorities, parents	The civil society is not accepted as equal partner	Comprehensive campaigns, involvement of local influential champions			
Activity 4.2	Target group	Measures	Results	Priority			

Parents from vulnerable	Parents, families	4.2.1 Organise non-formal educational activities for parents focusing on	Improved parenting	High
groups/with low SES improve	from vulnerable	responsible positive parenting, learning support at home, entering the	skills and self-	
their understanding of positive	groups/with low SES	labour market, empowering families, etc.	confidence	
and responsible parenting		4.2.2 Organise informational activities for parents on children's health	Parents are better	High
		and development, family hygiene, access to health, social services,	informed	
		labour market and justice, importance of education, gender equality, etc.		
		4.2.3 Provide opportunities to improve family hygiene and quality of	Better health and	Medium
		nutrition (as prerequisites for learning).	hygiene	
		4.2.4 Organise activities for distributing humanitarian and other	Improved SES status	High
		assistance.	of families	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Existing experience, facilities	Civil society	Local authorities, families, business sector	Donor dependence	Raising public
and infrastructure at the local			Inadequate	awareness
level			municipal funding <sup>6</sup>	Lobbying with donors
Activity 4.3	Target group	Measures	Results	Priority
The learning occurring in school	Students from	4.3.1 Organise educational activities for children from the vulnerable	Helps master	High
is strengthened and reinforced	vulnerable	groups without parental support for learning and continuation of	curriculum	
through non-formal learning in	groups/with low SES	education	requirements	
the community and support at		4.3.2 Organise activities for strengthening self-help of families and peer	Increased	Medium
home		support in the community (e.g. doing homework together, group care for	independence and	
		younger children etc.).	mobility	
Resources	Resp. entity	Partners	Risks	Risk mitigation
Experience and facilities of	CSOs, families	Primary schools, local authorities, civil society in general	Donor dependence	Engagement of local
CSOs			Dependency culture	activities and
			of the users	champions, building on
				best practices based on
				"from-us-4-us" principle

<sup>[6]</sup> Recent research indicates that less than 0.1% of municipal funds are dedicated to CSO local initiatives.





